

# MICHIGAN COMMUNITY FOUNDATIONS DATABOOK

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**2014**

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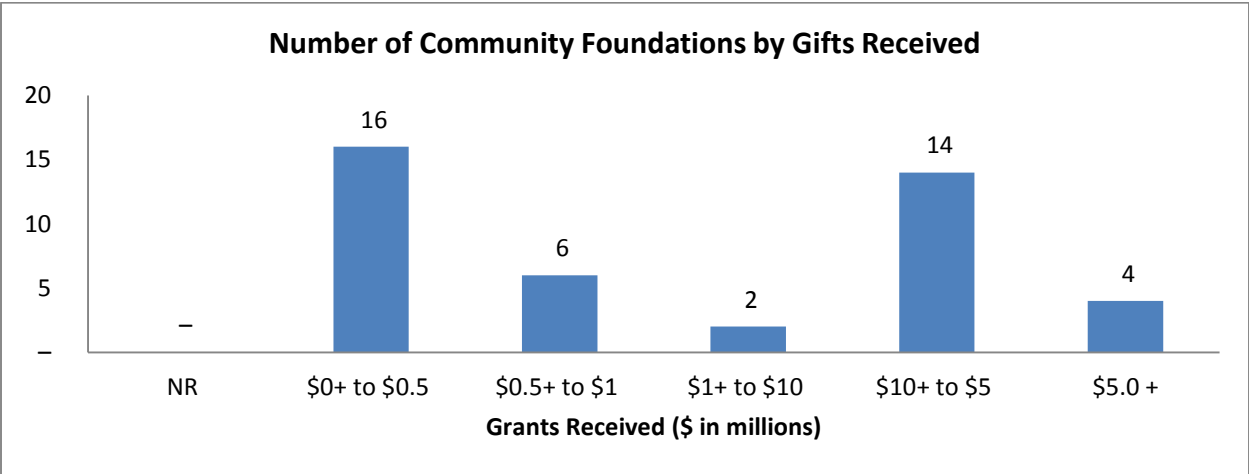
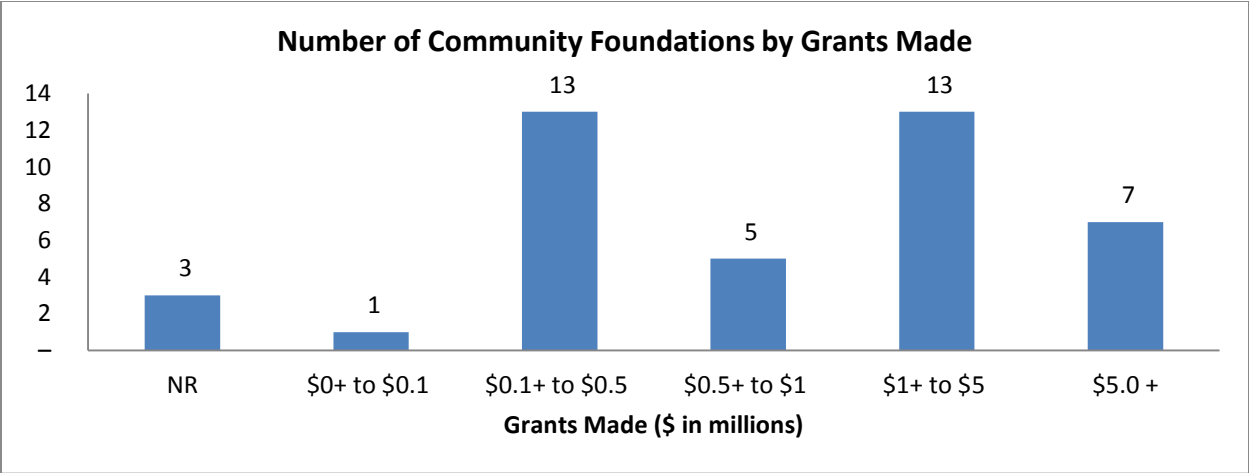
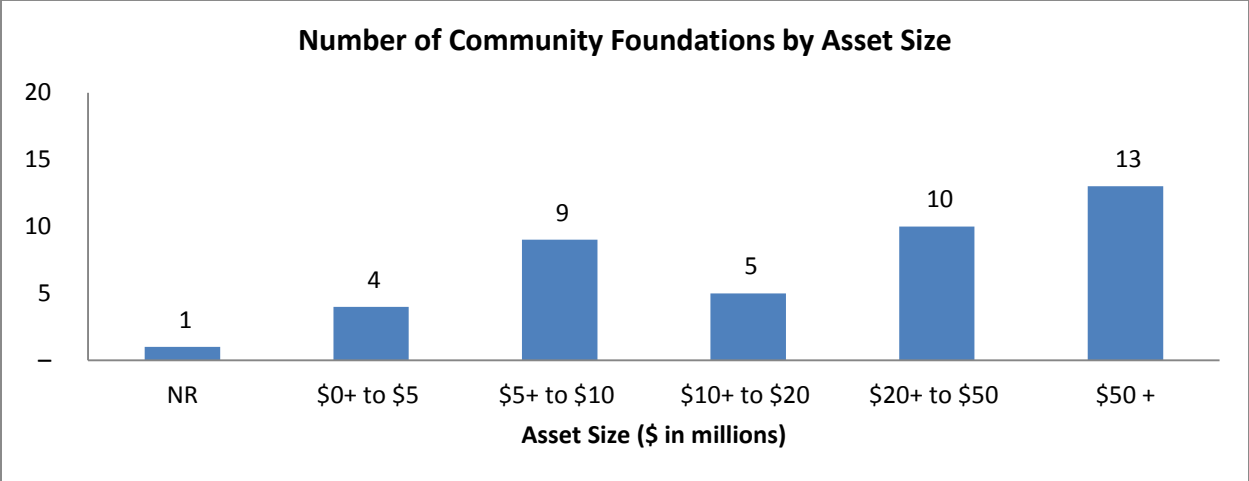
## **Section I: Finance and Operations**

## Community Foundation Data Summary (as of foundations' latest FYE)

Community Foundation	Assets	Grants Made	Gifts Received
Community Foundation for Southeast Michigan	\$734,226,708	\$49,946,332	\$72,891,257
Kalamazoo Community Foundation	\$437,871,735	\$15,960,705	\$47,550,262
Grand Rapids Community Foundation	\$279,286,131	\$12,054,466	\$18,925,770
Fremont Area Community Foundation	\$226,881,820	\$8,315,489	\$1,498,810
Community Foundation for Muskegon County	\$163,879,042	\$9,033,889	\$15,057,632
Community Foundation of Greater Flint	\$163,822,816	\$4,694,950	\$1,478,302
Battle Creek Community Foundation	\$108,846,770	\$6,614,140	\$3,617,342
Midland Area Community Foundation	\$85,584,180	\$3,702,953	\$3,985,074
Capital Region Community Foundation	\$81,083,450	\$3,164,396	\$3,084,128
Grand Haven Area Community Foundation	\$78,687,793	\$3,599,144	\$3,145,598
Ann Arbor Area Community Foundation	\$75,565,322	\$3,349,926	\$5,722,706
Community Foundation of the Holland/Zeeland Area	\$53,530,189	\$3,111,974	\$4,635,584
Grand Traverse Regional Community Foundation	\$52,104,808	\$7,106,008	\$3,478,253
Saginaw Community Foundation	\$48,410,402	\$1,591,718	\$2,809,646
Community Foundation of St. Clair County	\$43,541,992	\$3,033,215	\$7,911,318
Bay Area Community Foundation	\$36,130,169	\$1,816,369	\$1,491,828
Petoskey-Harbor Springs Area Community Foundation	\$34,375,158	\$1,182,277	\$902,563
Charlevoix County Community Foundation	\$29,208,915	\$1,485,962	\$1,907,316
Community Foundation for Northeast Michigan	\$28,418,209	\$975,068	\$2,172,889
Greenville Area Community Foundation	\$25,702,554	\$925,296	\$409,898
Community Foundation of the Upper Peninsula	\$24,118,168	not reported	\$240,518
Sturgis Area Community Foundation	\$23,368,984	\$1,021,291	\$380,381
Jackson Community Foundation	\$21,723,911	\$726,428	\$977,639

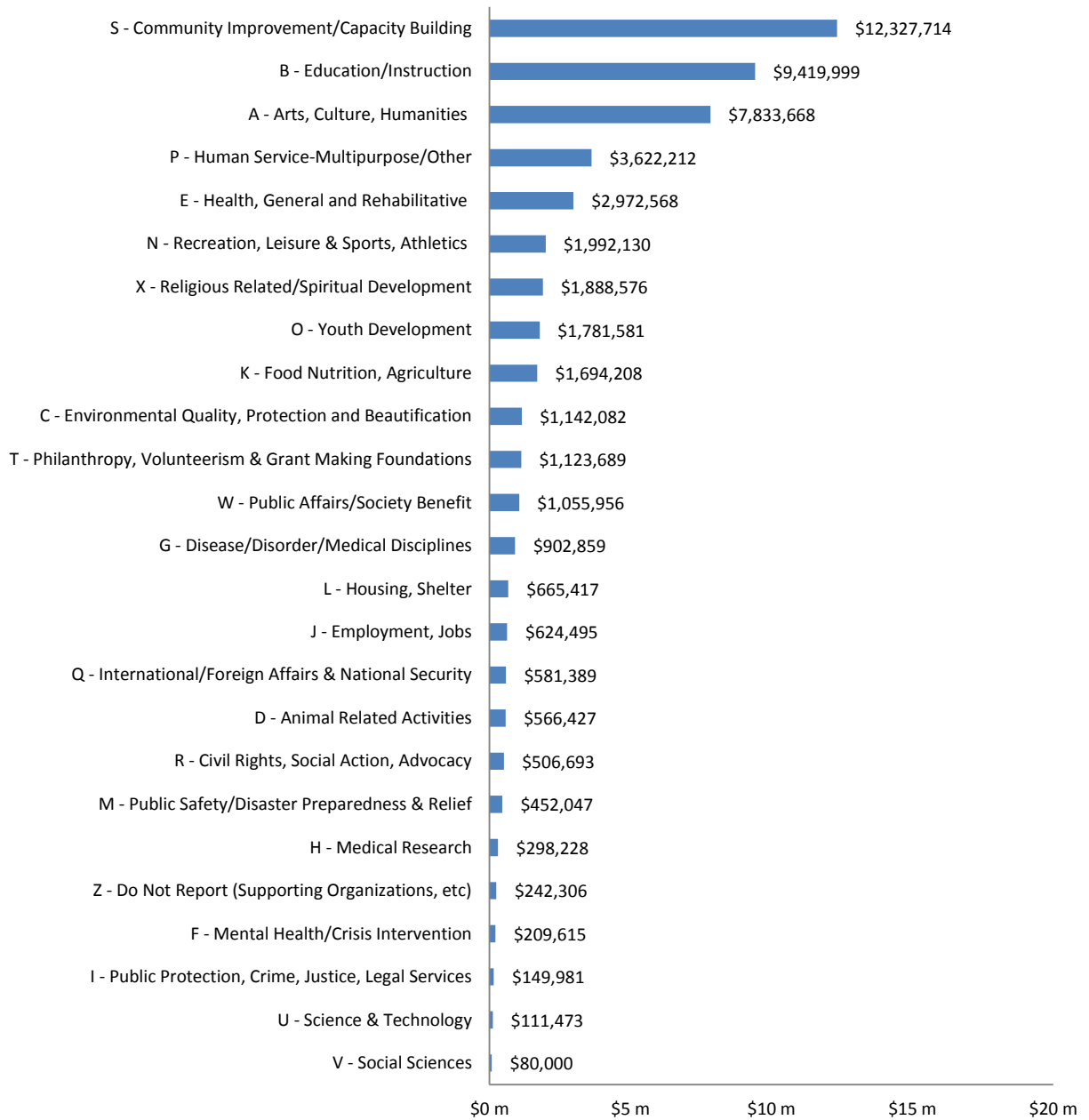
Community Foundation	Assets	Grants Made	Gifts Received
Lenawee Community Foundation	\$19,487,789	\$1,638,293	\$901,517
Mt. Pleasant Area Community Foundation	\$14,269,471	\$465,363	\$805,489
Hillsdale County Community Foundation	\$13,006,375	\$600,547	\$1,010,426
Four County Community Foundation	\$12,742,758	\$372,373	\$477,735
Gratiot County Community Foundation	\$10,705,543	\$361,117	\$775,866
Tuscola County Community Foundation	\$9,784,651	\$425,372	\$223,001
Lapeer County Community Foundation	\$9,024,048	\$273,409	\$232,838
Mackinac Island Community Foundation	\$8,353,540	\$140,246	\$292,648
Cadillac Area Community Foundation	\$8,306,607	\$101,809	\$321,981
M & M Area Community Foundation	\$7,810,546	\$504,260	\$781,551
Michigan Gateway Community Foundation	\$7,729,400	not reported	\$376,657
Albion Community Foundation	\$5,661,505	\$146,715	\$2,076,254
Branch County Community Foundation	\$5,564,148	\$169,184	\$394,481
Shiawassee Community Foundation	\$5,533,693	\$209,407	\$398,247
Leelanau Township Community Foundation	\$3,760,430	\$105,372	\$164,524
Otsego County Community Foundation	\$3,600,000	\$136,500	\$132,161
The Huron County Community Foundation	\$3,458,455	not reported	\$482,758
Chippewa County Community Foundation	\$2,829,309	\$61,966	\$36,776
Community Foundation of Monroe County	not reported	\$117,100	\$243,695
<b>2014 Survey Total</b>	<b>\$3,007,997,494</b>	<b>\$149,249,554</b>	<b>\$214,403,321</b>
<b>2013 Survey Totals</b>	<b>\$2,761,050,332</b>	<b>\$135,983,478</b>	<b>\$208,217,048</b>

*Table updated December 2014 with two new gifts & grants numbers. This reflects the most accurate data. Graphs of the data have not been update.*

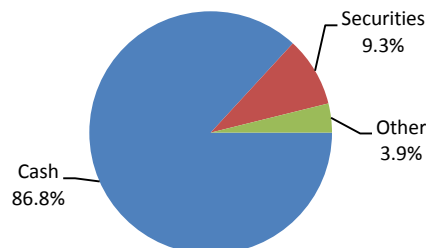


## Grants – Field of Interest Break Down

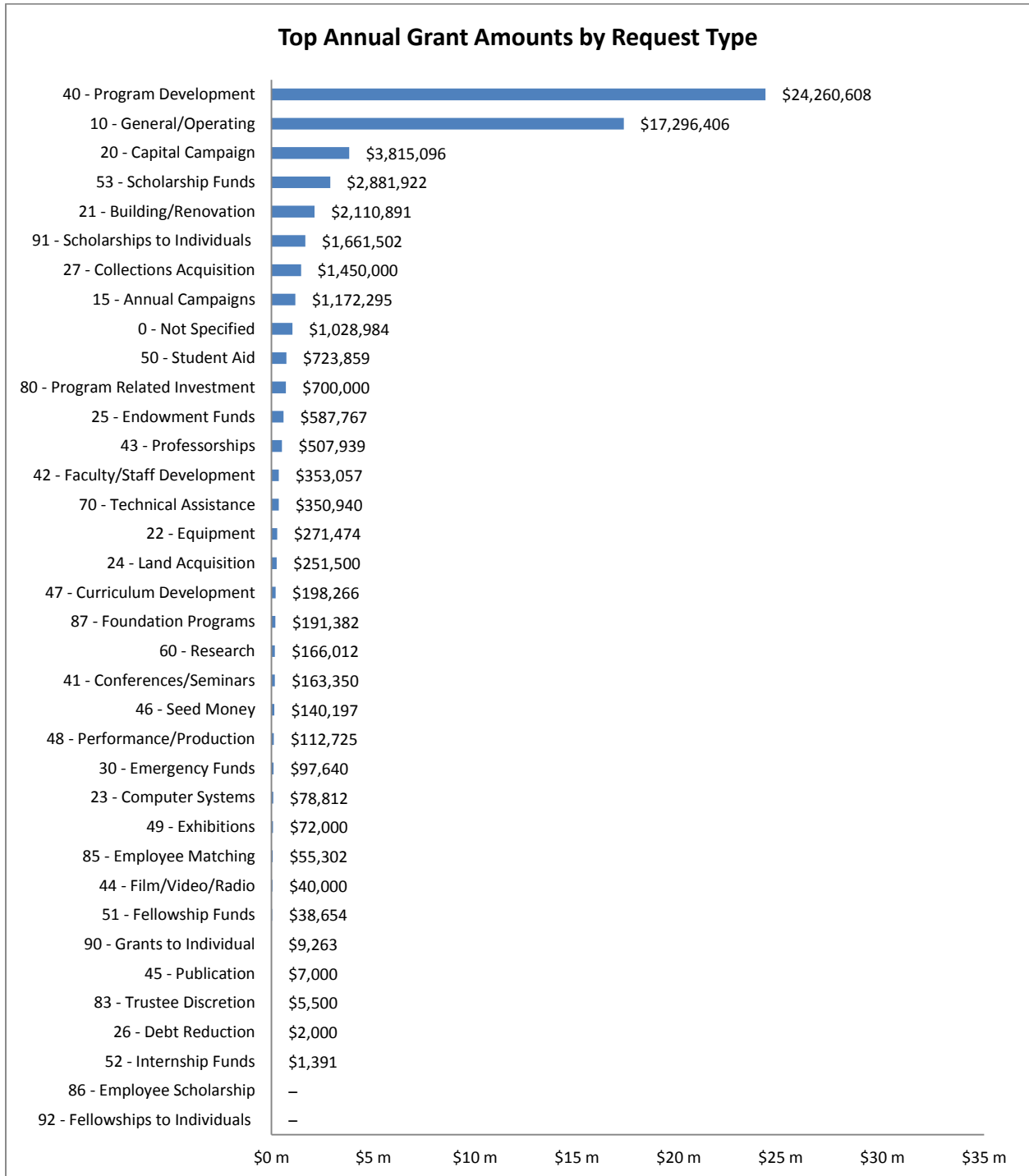
### Top Annual Grant Amounts by Field of Interest



### Gift Type Breakdown



## Grants - Request Type Breakdown

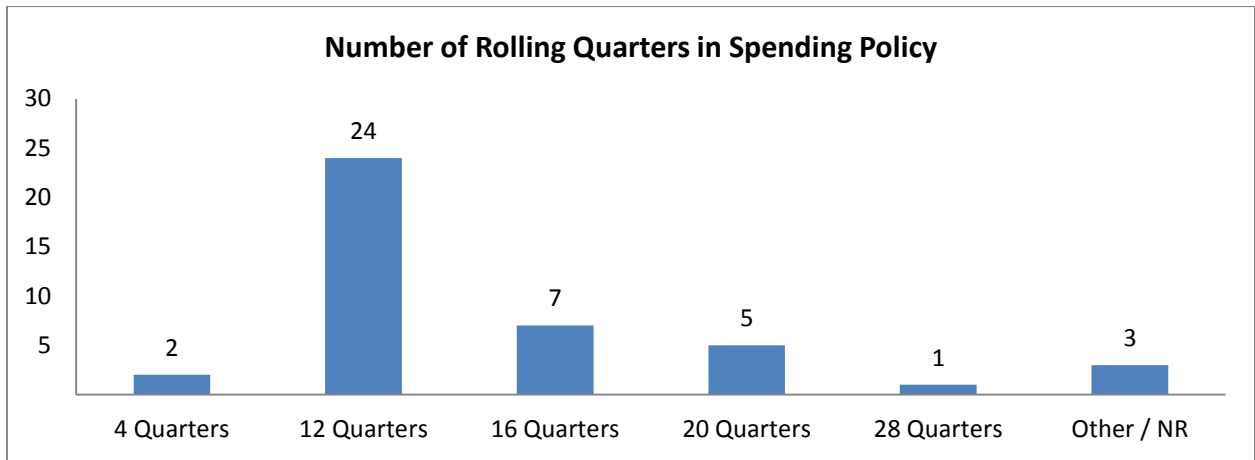




## **Section II: Finance and Operations**

**Number of CFs by General Spending Policy**

<b>GSP Percentage</b>	<b>Admin Fee Included</b>	<b>Admin Fee Excluded</b>	<b>Subtotal</b>
3.0%	–	–	–
4.0%	–	9	<b>9</b>
5.0%	10	11	<b>21</b>
5.5%	3	–	<b>3</b>
6.0%	1	–	<b>1</b>
Other	1	4	<b>5</b>
<b>Total</b>	<b>15</b>	<b>24</b>	<b>39</b>

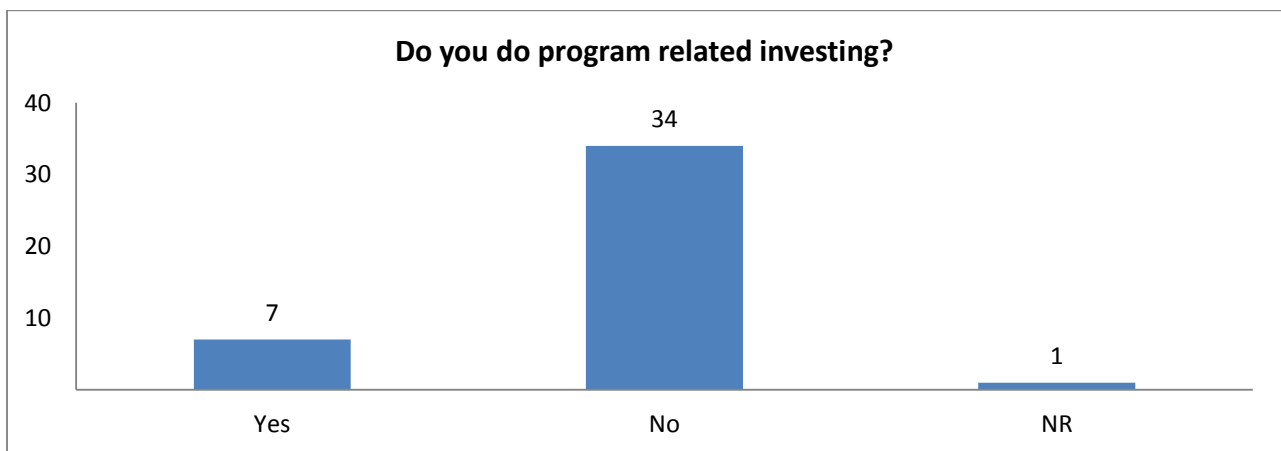


## Average number of FTEs by Department

Asset Category	Number of Foundations	CEO / Exec Director	Finance & Admin	Program	Development	Other	Total
\$0+ to \$4.9M	4	0.4	0.1	0.0	0.0	0.0	0.5
\$5+ to \$9.9M	9	0.7	0.4	0.1	0.0	0.1	1.3
\$10+ to \$19.9M	5	1.0	0.3	0.7	0.0	0.2	2.2
\$20+ to \$49.9M	10	1.0	1.6	1.3	0.5	0.3	4.6
\$50M +	13	1.2	3.3	4.2	2.9	2.1	13.6

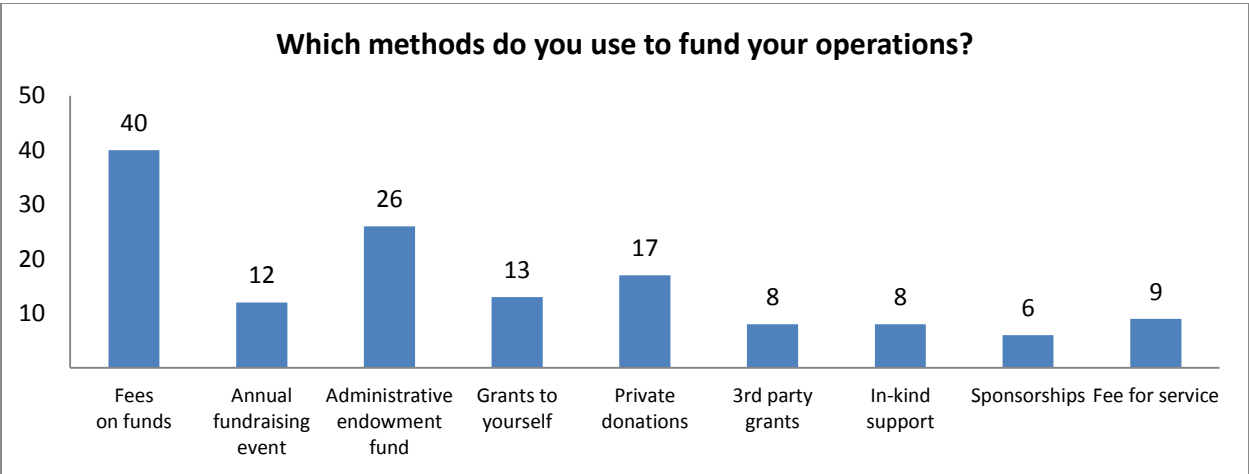
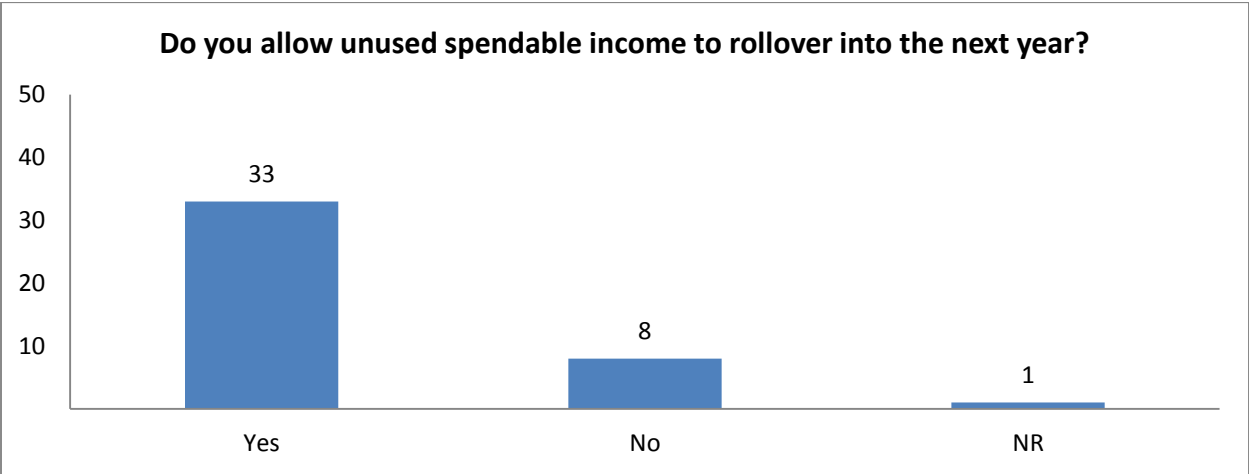
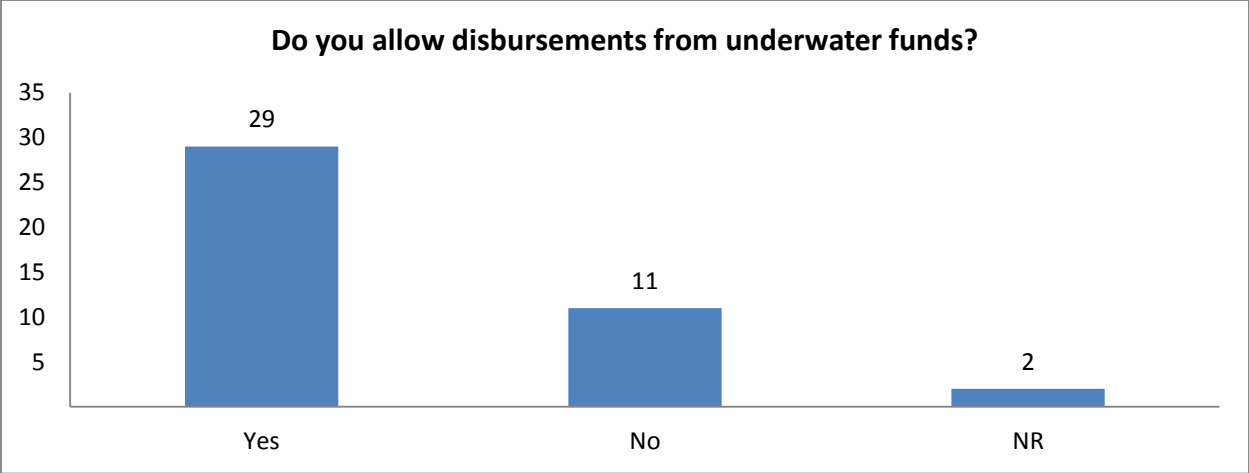
## Fees on Funds

Fund Type	0-0.49%	0.5-0.99%	1.0-1.49%	1.5-1.99%	2.0% +	Other
Pass Through	4	1	6	5	11	11
Scholarship	0	2	9	12	19	2
Agency	0	5	24	8	2	2
Designated	1	3	24	9	3	1
Field of Interest	0	1	17	15	9	0
Donor Advised	1	2	23	11	4	0
Other	1	0	7	3	5	1



## Investment Rates of Return as of 12-31-2013

	Annualized Rate of Return			
	1 Year	3 Years	5 Years	10 Years
Foundation 1	3.7%	3.2%	8.2%	6.3%
Foundation 2	14.0%	8.2%	12.3%	6.4%
Foundation 3	16.3%	10.0%	17.1%	9.7%
Foundation 4	20.7%	10.7%	15.2%	8.5%
Foundation 5	20.7%	10.0%	12.8%	–
Foundation 6	5.8%	–	–	–
Foundation 7	16.5%	8.7%	12.2%	–
Foundation 8	17.8%	9.6%	13.6%	7.9%
Foundation 9	18.9%	7.9%	–	–
Foundation 10	22.4%	12.1%	14.1%	8.2%
Foundation 11	9.8%	8.2%	11.3%	–
Foundation 12	14.0%	8.3%	11.0%	6.4%
Foundation 13	11.1%	7.4%	11.5%	–
Foundation 14	18.6%	10.1%	13.6%	7.1%
Foundation 15	13.7%	6.7%	9.5%	5.3%
Foundation 16	16.0%	8.2%	11.5%	8.8%
Foundation 17	12.4%	6.7%	12.3%	6.0%
Foundation 18	18.2%	10.1%	14.0%	7.8%
Foundation 19	17.2%	9.1%	13.9%	7.2%
Foundation 20	24.0%	11.7%	14.8%	8.0%
Foundation 21	17.4%	8.5%	12.5%	6.0%
Foundation 22	13.7%	7.5%	11.9%	–
Foundation 23	–	–	–	–
Foundation 24	19.9%	–	–	–
Foundation 25	–	–	–	–
Foundation 26	13.8%	8.6%	12.8%	–
Foundation 27	20.7%	10.7%	15.4%	7.5%
Foundation 28	8.8%	6.9%	1.5%	6.9%
Foundation 29	20.5%	10.8%	13.0%	6.8%
Foundation 30	15.9%	9.5%	13.1%	–
Foundation 31	14.2%	9.0%	10.8%	–
Foundation 32	23.0%	13.7%	15.0%	9.0%
Foundation 33	15.8%	9.2%	11.1%	6.3%
Foundation 34	19.4%	10.4%	14.8%	7.6%
Foundation 35	13.9%	8.2%	12.8%	–
Foundation 36	16.0%	9.0%	–	–
Foundation 37	21.8%	11.2%	16.3%	8.2%
Foundation 38	18.3%	7.3%	3.8%	12.0%
Foundation 39	15.4%	8.2%	11.7%	5.3%
Foundation 40	10.3%	6.2%	9.9%	5.6%
Foundation 41	13.2%	8.2%	–	–
Foundation 42	19.1%	9.3%	14.0%	–
<b>Average</b>	<b>15.3%</b>	<b>8.1%</b>	<b>10.2%</b>	<b>4.4%</b>



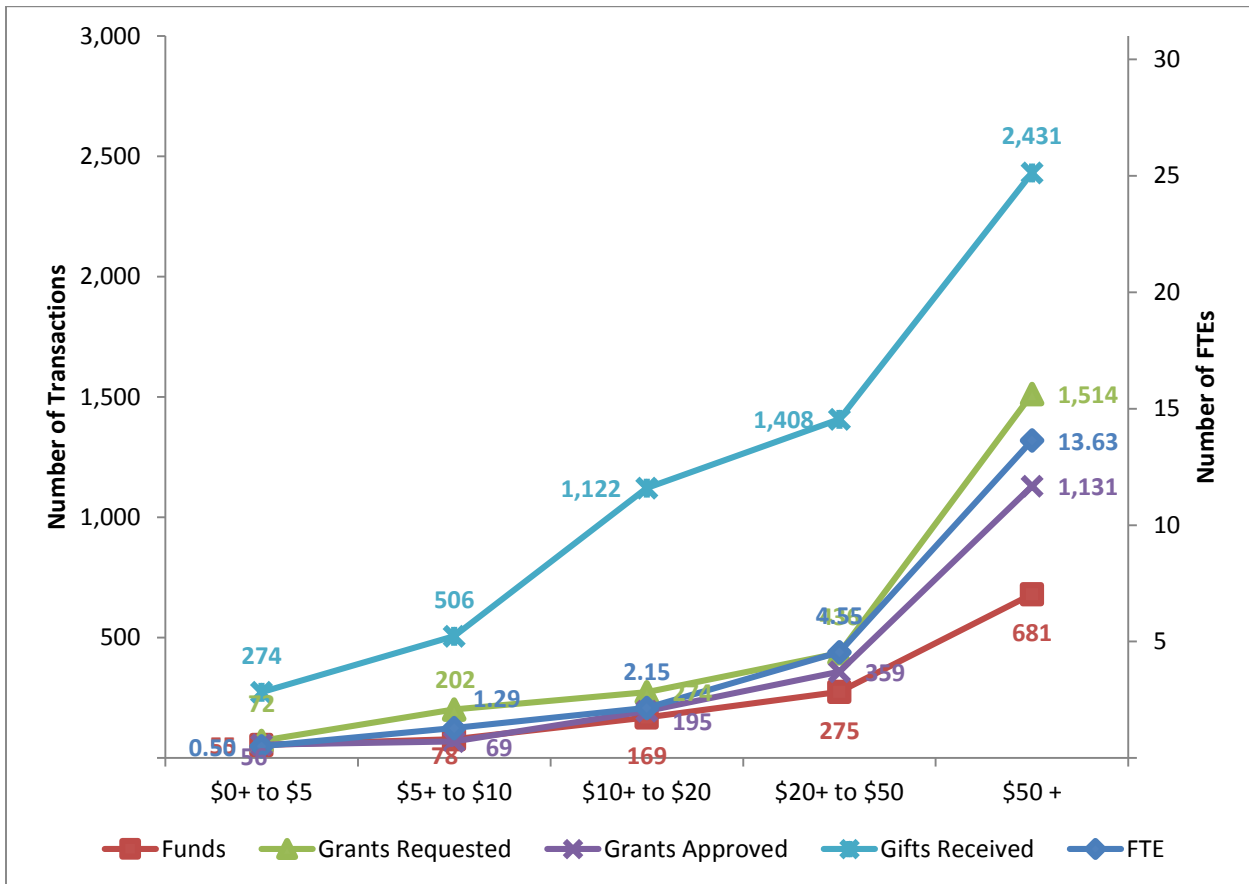
## Funding operating budgets

Foundation	Fees on funds	Annual fundraising event	Administrative endowment fund	Grants to yourself	Private donations	3rd party grants	In-kind support	Sponsorships	Fee for Service	Other
1	60.0%	–	5.0%	20.0%	–	15.0%	–	–	–	–
2	58.0%	–	7.0%	1.5%	24.0%	4.0%	2.0%	3.5%	–	–
3	70.0%	–	–	26.0%	–	–	–	–	4.0%	–
4	50.0%	4.0%	37.0%	–	–	–	–	3.0%	6.0%	–
5	47.5%	–	45.7%	34.8%	3.0%	–	6.1%	–	27.0%	–
6	–	–	–	–	–	–	–	–	–	–
7	74.3%	2.6%	2.7%	19.3%	1.0%	–	–	–	–	–
8	98.0%	–	–	–	–	–	–	–	–	2.0%
9	–	28.0%	72.0%	–	–	–	–	–	–	–
10	79.0%	–	12.0%	5.0%	4.0%	–	–	–	–	–
11	76.0%	–	–	–	9.6%	–	–	–	–	14.4%
12	65.0%	–	6.0%	15.0%	–	–	–	–	–	14.0%
13	56.0%	8.0%	3.0%	–	20.0%	5.0%	8.0%	–	–	–
14	56.8%	–	18.1%	–	20.6%	–	–	–	4.1%	0.5%
15	78.0%	14.0%	1.0%	2.0%	–	–	1.0%	2.0%	–	2.0%
16	65.0%	8.0%	1.0%	–	7.0%	1.0%	–	–	18.0%	–
17	100.0%	–	–	–	–	–	–	–	–	–
18	60.0%	–	10.0%	30.0%	–	–	–	–	–	–
19	90.7%	–	–	–	–	–	–	–	–	9.3%
20	99.0%	–	–	1.0%	–	–	–	–	–	–
21	64.0%	–	–	23.0%	–	–	–	–	2.0%	11.0%
22	88.0%	–	4.0%	–	–	6.0%	–	–	2.0%	–
23	78.0%	–	10.0%	–	5.0%	–	–	–	–	7.0%
24	95.0%	–	5.0%	–	–	–	–	–	–	–
25	43.0%	–	< 57.0%	–	–	–	–	–	–	–
26	70.0%	3.0%	3.0%	2.5%	21.0%	–	–	–	0.5%	–
27	77.0%	–	6.0%	7.0%	–	2.0%	–	1.0%	–	7.0%
28	4.0%	–	96.0%	–	–	–	–	–	–	–
29	100.0%	–	–	–	–	–	–	–	–	–
30	76.0%	8.0%	–	–	3.0%	–	–	–	–	13.0%
31	41.0%	22.0%	–	–	28.0%	–	9.0%	–	–	–
32	96.0%	–	4.0%	–	–	–	–	–	–	–
33	96.0%	–	2.0%	–	–	–	–	–	2.0%	–
34	100.0%	–	–	–	–	–	–	–	–	–
35	70.0%	–	1.0%	–	8.0%	–	–	21.0%	–	–
36	45.0%	50.0%	3.0%	–	–	2.0%	1.0%	–	–	–
37	91.3%	–	3.7%	–	1.4%	–	–	–	–	3.6%
38	65.0%	10.0%	–	–	5.0%	–	–	5.0%	–	15.0%

Foundation	Fees on funds	Annual fundraising event	Administrative endowment fund	Grants to yourself	Private donations	3rd party grants	In-kind support	Sponsorships	Fee for Service	Other
39	1.7%	–	–	–	–	–	–	–	–	–
40	90.0%	–	3.0%	–	–	7.0%	–	–	–	–
41	43.0%	35.0%	–	–	22.0%	–	–	–	–	–
42	100.0%	–	–	–	–	–	–	–	–	–

### Average number of Transactions per Year

Asset Category	FTE	# of Funds	Grants Requested	Grants Approved	Gifts Received
<b>\$0+ to \$4.9M</b>	0.50	55	72	56	274
<b>\$5+ to \$9.9M</b>	1.29	78	202	69	506
<b>\$10+ to \$19.9M</b>	2.15	169	274	195	1,122
<b>\$20+ to \$49.9M</b>	4.55	275	436	359	1,408
<b>\$50M +</b>	13.63	681	1,514	1,131	2,431

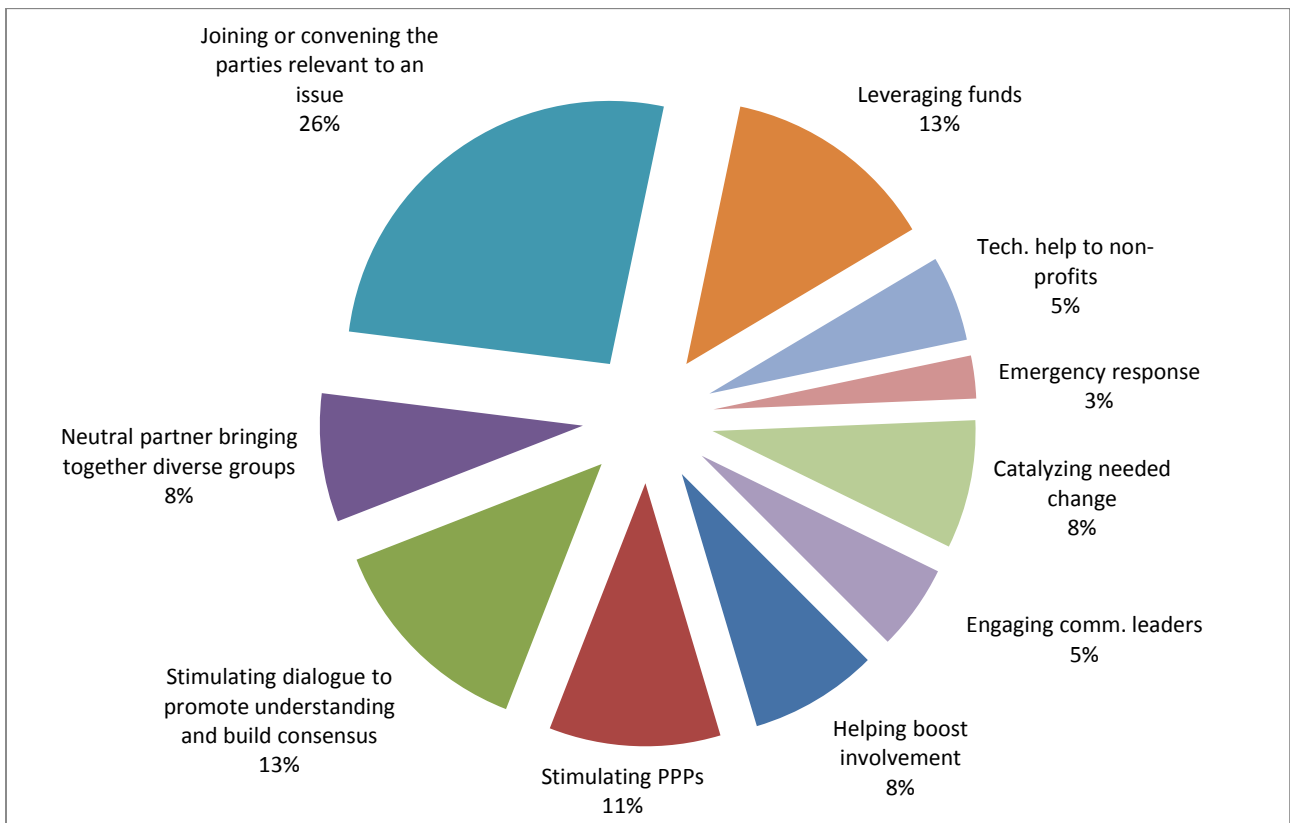


## **Section III: Community Leadership**



Community foundations often have impact on their communities that may or may not involve specific grants. Please choose one from the following list of leadership roles as the most important leadership role filled by your community foundation last year.

Leadership Roles	# of CFs
Helped residents and/or other stakeholders be involved in and drive community improvement efforts.	3
Stimulating public/private partnerships.	4
Stimulates community dialogue, promotes understanding and builds consensus.	5
Serving as a neutral partner, bringing diverse groups together to solve common problems.	3
Joined with or convened those involved in, affected by or concerned about an issue.	10
Leveraging or brokering funds to meet community need.	5
Providing technical assistance to non-profits.	2
Responding to community emergencies.	1
Catalyst for needed change.	3
Engages and supports other community leaders.	2



<b>Albion Community Foundation</b>	Helping boost involvement - We worked with the Albion Volunteer Service Organization and several other community groups to revitalize neighborhood parks, leveraging 100s of hours of volunteer time and thousands of dollars.
<b>Ann Arbor Area Community Foundation</b>	Stimulating PPPs - NR
<b>Battle Creek Community Foundation</b>	Stimulating PPPs - Convene and facilitate small business owners, city government, and nonprofit organizations with the purpose of improving the downtown Battle Creek economic environment, encouraging the utilization of vacant historical properties such as the Heritage Tower, and developing partnerships to encourage more local businesses to locate within the downtown business district.
<b>Bay Area Community Foundation</b>	Stimulating dialogue to promote understanding and build consensus - Under the guidance of the Bay Area Community Foundation and the Bay Area Chamber of Commerce, a taskforce developed a road map for community growth in Bay County, Michigan. The plan identifies a set of key elements and priority programs for a community vision. A report was distributed that provides a summary of the findings, describes the key factors, issues and programs that can lead to sustainable community growth. The goal of the report is to identify the direction Bay County could pursue to attract and retain residents while growing the economic vitality of the area. The four major elements defined are a strong sense of place, a robust and diverse economy, the presence of outstanding talent, and the ability to meet basic human needs.
<b>Branch County Community Foundation</b>	Neutral partner bringing together diverse groups - NR
<b>Cadillac Area Community Foundation</b>	Joining or convening the parties relevant to an issue - Provide a Mobile Food Truck 2 times per month to provide 50 pounds of fresh food to 200 families in the Cadillac area. CACF organizes the project, solicits sponsors, volunteers and a location.
<b>Capital Region Community Foundation</b>	Joining or convening the parties relevant to an issue - The Community Foundation joined with other community organizations to provide funding and leadership for our Local College Access Network, to improve its organizational and staffing structure, and to gain broader community support for the program.
<b>Charlevoix County Community Foundation</b>	Stimulating dialogue to promote understanding and build consensus - Actively works to bring people together to discuss community issues and solutions.
<b>Chippewa County Community Foundation</b>	NR
<b>Community Foundation for Northeast Michigan</b>	Joining or convening the parties relevant to an issue - We have been involved with the local homeless coalition; Great Lakes Stewardship Initiative; and local college access. Through our association with just these three groups, we have built hundreds of relationships.
<b>Community Foundation for Southeast Michigan</b>	Stimulating PPPs - In addition to the important partnerships spurred by the New Economy Initiative, 2013 was also an important year for public/private partnerships in early childhood. The Foundation became a home for \$4.9 million in private dollars designed to match federal Head Start money.
<b>Community Foundation of Greater Flint</b>	Helping boost involvement - The Community Foundation of Greater Flint (CFGF) helped residents and/or stakeholders be involved in and drive community efforts in the following ways: 1) Convener - hosting via the Neighborhood Small Grants Program the 3rd annual Connect the Dots Neighborhood Summit in which neighborhood, faith-based, and other grassroots community leaders were brought together to share resources, experiences and exchange ideas about effective ways to create, plan and implement community change efforts. 2) Leverage/broker funds - CFGF received support from the Ruth Mott Foundation (via staff support and funding) to expand the capacity of CFGF's Neighborhood Small Grants Program to provide mini-grants to neighborhood groups for projects that addressed safety and crime prevention; blight and beautification; strengthening capacity of neighborhood groups; creating opportunities for residents to fellowship and share talents and resources; and conducting neighborhood inventories. 3) Partner - CFGF partnered with the City of Flint Master Plan Team in an effort to provide mini-grants as stipends to neighborhood groups that assisted the Master Plan Team to conduct assessments about the condition of the housing and commercial property stock within neighborhoods throughout Flint. The housing assessment information became the basis for requests to the Michigan State Housing Development Authority and HUD that leveraged the infusion of over \$23 million into the community to address blight through demolitions.
<b>Community Foundation of Monroe County</b>	Joining or convening the parties relevant to an issue - Resilient Monroe MCAN Literacy
<b>Community Foundation of St. Clair County</b>	Stimulating PPPs - Our Community Foundation plays a strong leadership role in many of the roles listed but if we were to identify the most important, we would have to say stimulating public/private partnerships for the second consecutive year. The Community Foundation was able to stimulate public and private collaborative partnerships and bring together the financial resources from numerous sources that enabled completion of most the River Walk development through 2013 and early 2014, two to three years after receiving the related gift of 4800 feet of shoreline along St. Clair River yet the from the onset, this development was viewed as an eight year project. The Blue Water River Walk is one of the most ambitious projects in the Community Foundation's history that will result in the community legacy of public access in perpetuity to a naturalized shoreline and a multi-purpose pedestrian trail. The individual components coming to fruition include: the complete shoreline & habitat restoration of the made possible through both a \$2 million grant from the NOAA Great Lakes

	Restoration Program, and a \$250,000 grant from U. S. Fish & Wildlife Service; the restoration of the old railroad ferry dock in 2013 through private donations that will feature a gathering place for watching birds or freighters, fishing, picnicking, or just enjoying the sights; the creation of a multi-purpose pedestrian trail in 2013 through the support of MDOT and the St. Clair County Road Commission and generosity of our donors; St. Clair County Parks & Recreation is in process of acquiring about 3 acres of adjacent land to develop a wetlands park; a new Rotary Park will be built in conjunction with an outdoor classroom area through the committed support of the Port Huron Rotary; and as the project progresses, additional support from our donors and partners will make possible key trail enhancements and amenities, such as public art, pet and trash containers, benches, lighting, and historically accurate artifacts and remnants excavated from this site.
<b>Community Foundation of the Holland/Zeeland Area</b>	Leveraging funds - In our donor service role, we have partnered with the City of Holland to serve as a fiscal sponsor for the Windmill Island Gardens Future Fund Campaign. In addition to providing \$115,000 toward a maintenance endowment fund, we have collected over \$450,000 to preserve this historic landmark.
<b>Community Foundation of the Upper Peninsula</b>	Tech. help to non-profits - Accounting Hub to other small foundations.
<b>Community Foundation for Muskegon County</b>	Leveraging funds - CFMC matches donors interest and funding with programs and projects in the Community
<b>Four County Community Foundation</b>	Emergency response - The Foundation met with key stakeholders and sought funding from both our unrestricted and donor advised funds to support food costs for the program. We contacted a fund representative who lives out of state and he agreed to provide funding. One of our board trustees is a volunteer with the project and she keeps us informed about its impact and needs. Other funds are also received from the community. The local food bank is used for food purchase, which is very cost effective.
<b>Fremont Area Community Foundation</b>	Joining or convening the parties relevant to an issue - Providing technical assistance to nonprofits - Partnered with Johnson Center at GVSU for a second year to expand JCP Good Practice Series for the entire nonprofit community. Additionally nonprofits could apply to receive customized-technical assistance from JPC through a grant that reserved 200 hours for Newaygo County nonprofits. Furthermore, Board Certification classes have been offered.
<b>Grand Haven Area Community Foundation</b>	Joining or convening the parties relevant to an issue - Staff actively engage with multiple collaborators in order to address multiple issues impacting our community.
<b>Grand Rapids Community Foundation</b>	Catalyzing needed change - We started partnering with the urban Grand Rapids Public School system 4 years ago to test a model of providing needed supports for the students, parents, educators, and neighborhood to reverse the trend of very low graduation rates, and even lower levels of college-ready students. Supports are now in place from Pre-K through 12th grade to infuse a college-going culture while raising test scores, attendance and reducing suspensions. We actively work with the Michigan policymakers to make it easier for this to happen. One of our strategies, Kent School Services Network, is now being replicated by the State in other cities. Starting with the class of 2020 graduating from Union HS, students will receive complete support for their college or vocational training. This is changing the schools, neighborhood, families and students.
<b>Grand Traverse Regional Community Foundation</b>	Leveraging funds - NR
<b>Gratiot County Community Foundation</b>	Engaging comm. leaders - Foundation's Executive Director chaired the county's Leadership Gratiot program informing, inspiring and engaging current and emerging leaders in community involvement.
<b>Greenville Area Community Foundation</b>	Stimulating dialogue to promote understanding and build consensus - GACF is represented on various collaborative groups. We already have a small staff and were short staffed during 2013 by one FTE so we were not able to be as pro-active and involved as usual in our leadership capacity. But we do feel through our grant making process that we are always stimulating community dialogue, promoting understanding and building consensus.
<b>Hillsdale County Community Foundation</b>	Catalyzing needed change - We collaborated with our local community college and area schools to identify career training needs for students in our county. As a result a new vocational program was created and allows students to be work ready, career ready in three specific areas upon high school graduation.
<b>Jackson Community Foundation</b>	Neutral partner bringing together diverse groups - We believe that one of our essential roles is to serve as a Trusted Facilitator and Convener of diverse leaders to solve community-level system issues. We currently facilitate the community conversation around the area of education utilizing the Collective Impact framework and embracing its processes.
<b>Kalamazoo Community Foundation</b>	Stimulating dialogue to promote understanding and build consensus - We have been beginning to play more of this role in regard to stimulating community dialogue and bringing community partners together to share their work/experience in the community. We are primarily doing this through convening of nonprofits at the end of their grant cycles. As we continue to play a convener role, we hope to stimulate ongoing dialogue and help build consensus around shared strategies to respond to pressing community issues.
<b>Lapeer County Community Foundation</b>	Leveraging funds - As Lapeer County still has one of the highest rates of unemployment in the state and cutbacks to programs have been rampant, LCCF has been pleased to fund or leverage funds for many community needs.
<b>Leelanau Township Community Foundation</b>	Joining or convening the parties relevant to an issue - Convened a group of local officials and community members to work on economic development in our area.

<b>Lenawee Community Foundation</b>	Joining or convening the parties relevant to an issue - We served as the fiscal backbone for the Lenawee College Access Network, plus served on the leadership & marketing teams; additionally we raised the initial \$25,000 in funding for the LCAN wrote the grant requests for matching funds to the MCAN & CMF. Additionally, our YAC sponsors college visits.
<b>M &amp; M Area Community Foundation</b>	NR
<b>Mackinac Island Community Foundation</b>	Neutral partner bringing together diverse groups - We are perceived as the place to go to get things moving forward in areas of concern for our community.
<b>Michigan Gateway Community Foundation</b>	Tech. help to non-profits - Accepted several requests to serve as fiscal sponsor for new non-profit startups, and also participated in two short term special projects as administrator of funds.
<b>Midland Area Community Foundation</b>	Stimulating dialogue to promote understanding and build consensus - NR
<b>Mt. Pleasant Area Community Foundation</b>	Leveraging funds - NR
<b>Otsego County Community Foundation</b>	Joining or convening the parties relevant to an issue - NR
<b>Petoskey-Harbor Springs Area Community Foundation</b>	Joining or convening the parties relevant to an issue - Our community foundation staff are involved in several workgroups, providing time and energy to reduce youth substance abuse, engage our area's next generation of leaders, encourage and support local 'farm to table' initiatives, address issues specific to the Little Traverse Bay Watershed, as well as others. We also pull together nonprofit leaders twice a year for a sharing/support meeting. The agenda for those meetings is determined by attendees to address current concerns or opportunities.
<b>Saginaw Community Foundation</b>	Catalyzing needed change - The Saginaw Community Foundation has encouraged members of the community to feel empowered to make a positive change in the community. We offer to be the fiscal agent on behalf of individuals, groups, agencies, municipalities, etc. to raise funds and allow community initiatives to come to life
<b>Shiawassee Community Foundation</b>	NR
<b>Sturgis Area Community Foundation</b>	Helping boost involvement - Through funding, project oversight, convening the necessary and varied community partners.
<b>The Huron County Community Foundation</b>	NR
<b>Tuscola County Community Foundation</b>	Engaging comm. leaders - Provided support for community leadership development program.

## **Section IV: Impact Grants**

Community Foundation	Grantee Organization	Grant Amount	Grants
<b>Albion Community Foundation</b>	Friends of the Bohm Theatre	\$500,000	We worked with a donor to process a gift of life insurance that could be immediately distributed to the community. One of the recipient organizations was the Friends of the Bohm Theatre who are restoring our historic 1929 movie palace as a key piece of a local downtown revitalization strategy.
<b>Ann Arbor Area Community Foundation</b>	Friends of Rutherford Pool	\$488,000	As a valued community resource, Ypsilanti's Rutherford Pool currently hosts nearly 17,000 visits each summer and offers a variety of water programs to an under-served community. Just as important, it plays a role as an "affordable day care" option for many low income families. Built in 1971, the pool was designed in last 25 years. A patch work of repairs over the years managed to stretch the facility's life span to nearly 40. The pool closed after the 2011 summer season. Through a special fund established at the Ann Arbor Area Community Foundation, the "Friends of Rutherford Pool" raised funds from a wide group of community members, grants, and public resources to build a new pool, which had now opened for the 2014 summer season.
<b>Battle Creek Community Foundation</b>	Haven of Rest - Women's Life Recovery Program	\$150,000	Create a new Women's Life Recovery Program (WLRP) that is a twelve (12) month, three stage program designed to help homeless women who have children overcome their addictions, while identifying self-defeating behaviors and maximizing their potential to live and work. The program is designed to keep families together and help them recover together.
<b>Bay Area Community Foundation</b>	City of Bay City	\$10,431	The Michigan Department of Community Health recently changed its rules requiring all Basic Life Support providers to carry automatic external defibrillators that have the ability to shock a pediatric patient. Like many cities, the Bay City Public Safety department occasionally responds to emergencies that involve children in cardiopulmonary arrest. The department lacked an adequate number of appropriate defibrillators to shock these children and restart their hearts. As a matter of fact, the department's current defibrillators lacked the most current technology to resuscitate children as well as adults. The Bay City Department of Public Safety Fire Operations Division had only two Lifepak 1000 automatic external defibrillators that were compliant with the new Michigan State Department of Community Health mandate. The \$10,431 grant provided the city with enough defibrillators to make the department fully compliant.
<b>Branch County Community Foundation</b>	Branch County Coalition Against Domestic Violence	\$11,123	Program provides prevention and character education classes for all grades in Quincy School, classes for parents and events for the whole student body and district.
<b>Cadillac Area Community Foundation</b>	Cadillac Area YMCA and Cadillac Area Public Schools	\$3,500	Joint grant for Elementary Schools Tutoring Program in co-operation with the YMCA. Impressive improvement in students' math and reading skills.
<b>Capital Region Community Foundation</b>	Capital Area College Access Network	\$50,000	Provided staffing for our Local College Access Network, which seeks to increase postsecondary education among first generation college and low-income students in our community.
<b>Charlevoix County Community Foundation</b>	Disability Network of Northern Michigan	\$2,160	Support from multiple funds and funders, across all geographic areas in the county, to provide universal waterfront access to a local beach, by supporting the purchase of a mobility mat (mobi-mat) and mobi-chair.
<b>Chippewa County Community Foundation</b>	Scholarships	\$33,390	Our community is an economically disadvantaged and we provided \$33,390 in scholarship funds.
<b>Community Foundation for Northeast Michigan</b>	Great Lakes Lighthouse Keepers Association	\$20,000	The grant was for two Zodiac boats and motors for easy access to the St. Helena Lighthouse. This lighthouse is a beautiful historic building and brings many people to the area to tour it.

<b>Community Foundation for Southeast Michigan</b>	Detroit Economic Growth Association	\$430,000	Support to launch a citywide contest in partnership with the New Economy Initiative to expand entrepreneurship and drive economic growth in Detroit, Highland Park and Hamtramck.
<b>Community Foundation of Greater Flint</b>	Cranbrook Educational Community	\$50,215	The Young Scientists Project at Cranbrook Institute of Science provided Flint Community Schools' (FCS) sixth and seventh graders a unique science experience at a level commensurate with an intensive, elite, university preparatory education. Through a collaboration between Cranbrook Institute of Science and FCS, a variety of science experiences were offered including hands-on instruction at the Institute and in the classroom, family visits to the Institute of Science, professional development for instructional staff, outreach and summer camp experiences, and unlimited use family memberships to the Institute.
<b>Community Foundation of Monroe County</b>	Faithworks Medical	\$3,300	Medical supplies needed to serve the medically underinsured in Monroe County.
<b>Community Foundation of St. Clair County</b>	Kids In Distress Services	\$36,000	Of a handful of grants we felt could fall into this category, we would say our grant to Kids in Distress Services had those most impact. This organization provides free clothing/essentials to underprivileged and displaced children in the surrounding areas within our County. It operates with a limited staff and network of volunteers. Leading up to our grant, this organization was plagued with building issues or other capital needs that continually required their time, and attention not to mention its financial resources. Our proactive grant enabled them to address these needs and get back to running the programs that service so many families throughout our County.
<b>Community Foundation of the Holland/Zeeland Area</b>	Outdoor Discovery Center	\$250,000	Project Clarity: Restoring the Macatawa Watershed was one of the first major commitments in this \$12M campaign to identify issue areas and provide solutions to maintain and sustain the watershed through wetland restoration and engineered water quality solutions.
<b>Community Foundation for Muskegon County</b>	Muskegon Farmers Market	\$750,000	CFMC provided a 2:1 match to help relocate our Farmers Market downtown. The Market is stimulating economic development and is a catalyst for the rebirth of downtown Muskegon.
<b>Four County Community Foundation</b>	Capac Community Schools	\$5,100	Two funds granted an elementary school program to provide non-perishable food in a back pack for students who qualify for free or reduced lunch. The food packs are given out each Friday afternoon and the last day before a holiday break. Approximately half of the student population qualify for free/reduced lunch and many of those students sign up for the back pack program. Hunger is a serious problem in our service area. Students whose hunger is alleviated are better prepared for learning and life in general. This program is a partnership between the school and a group of volunteers who pack the food each delivery time.



<b>Fremont Area Community Foundation</b>	Croton Township	\$318,170	Croton-Hardy Pathway Project: Croton Township contracted with the Newaygo County Road Commission to create a 6.1 mile pathway along Croton Hardy Drive between Croton Dam and Hardy Dam. The pathway was created by adding five feet of pavement on the west side of the road, re-striping the Croton Causeway to create a wider shoulder, and leveraging a historic but previously abandoned section of road leading to the tail water section of Croton dam. The pathway met the need for improved safety for residents and visitors walking, jogging, and biking on Croton's busiest road. Local residents and leaders showed their support for the project through a petition signed by local businesses, a public comment session, and letters of support from Consumers Energy, two Newaygo County commissioners, a local dentist, and contiguous Big Prairie Township. As the project has progressed, individuals from other parts of the county have become involved, adding to the already strong collaboration of the Croton Pathways Committee. This ad hoc group of individuals have developed a pathway plan for the county that will connect the cities and other populated areas with existing recreational opportunities in Newaygo County and the region. The pathway project now anchors several local development activities and strongly aligns with the Community Foundation's recently launched Community and Economic Development framework. Future plans for the Pathways group include leveraging state and federal funds to further expand the countywide project.
<b>Grand Haven Area Community Foundation</b>	Greater Ottawa County United Way	\$6,000	Funding was awarded to support the position of a full-time county-wide human services/nonprofit alliance Director. This Director fills the role of facilitator of multiple task-forces and roundtables. Multiple entities contribute funds in order to support this critical position within our community.
<b>Grand Rapids Community Foundation</b>	Grand Rapids Community Foundation	\$500,000	The Grand Rapids Community Foundation and the Grand Rapids Public Schools are collaborating on the Challenge Scholars program, a long-term effort building a Pre-K through 12 school culture to support and promote post-secondary learning for students in a large feeder pattern. Beginning with the class of 2020, students who attend school within this pipeline and graduate from Union High School will be offered a college scholarship for college or vocational training from the Grand Rapids Community Foundation.
<b>Grand Traverse Regional Community Foundation</b>	Community Meals, Inc.	\$6,000	We awarded Community Meals \$6,000 from two different Endowment Funds at the Community Foundation. This grant was to support their Sunday community meals as well as their Holiday Dinners.
<b>Gratiot County Community Foundation</b>	Gratiot County Community Foundation	\$5,000	Foundation awarded this grant to help launch a free medical clinic making a significant difference in the lives of people in need in our community.
<b>Greenville Area Community Foundation</b>	Mid Michigan District Health Dept.	\$20,000	Grant provided 2nd grade students in all seven Montcalm County school districts with dental screenings, sealants and referral to a dentist for those children identified with urgent health needs.
<b>Hillsdale County Community Foundation</b>	Hillsdale CASA Inc.	\$18,750	We provided seed money to start a local CASA (Court Appointed Special Advocates) chapter in our county. CASA Volunteers work with the court system, case workers and parents to make decisions that are in the best interest of the child.

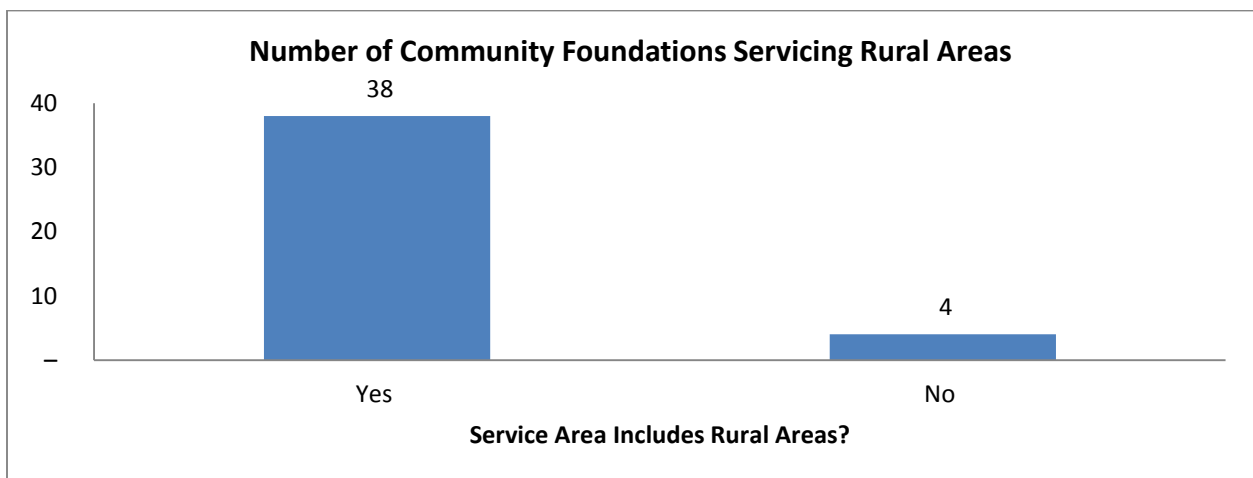
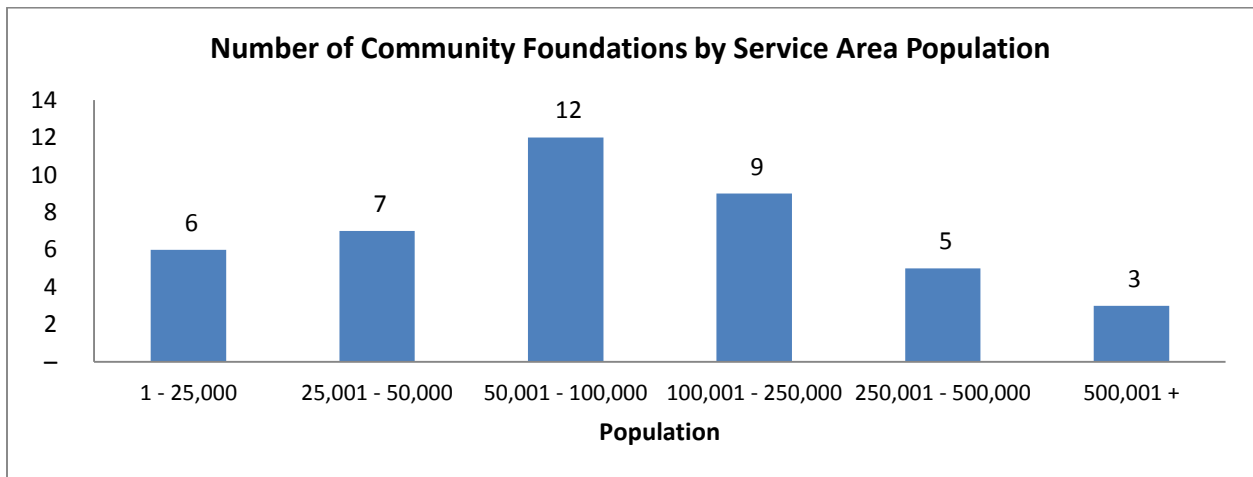
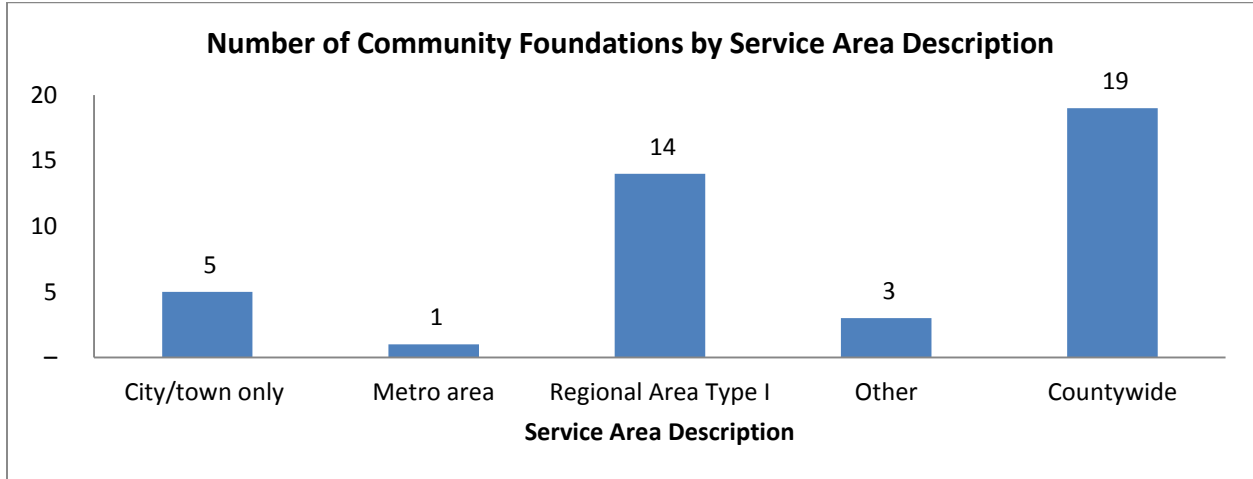


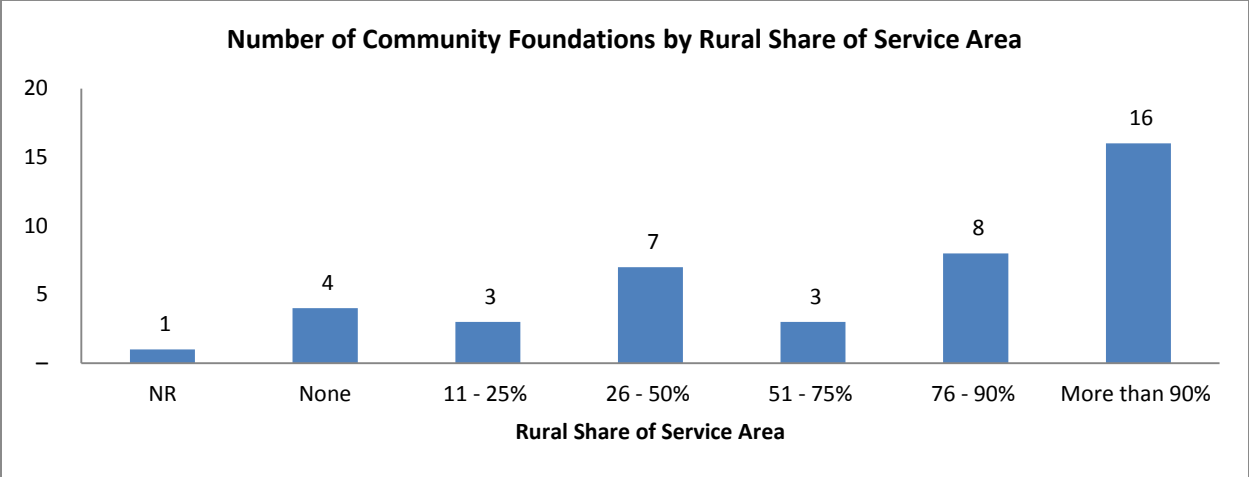
<b>Jackson Community Foundation</b>	Nonprofit Network	\$7,780	The Moving Nonprofits Forward Building Diverse and Inclusive Organizations grant helped nonprofit organizations in Jackson County use tools to not only be diverse, but intentionally inclusive so that true cultural transformation can occur in our community. To that end, Nonprofit Network worked with 10 nonprofit boards of directors and completed assessments; trained staff about diversity and inclusion; reviewed organizations' visions, missions, bylaws, job descriptions, etc.; provided coaching to Executive Directors; and helped organizations incorporate diversity, inclusion and equity into their strategic plans. Furthermore, Nonprofit Network recruited 10 diverse leaders who completed the Leadership Exploration Achieving Diversity training in early 2014. Six of these individuals now sit on nonprofit boards and the remaining four participants are volunteering at local organizations. Because of this work, Nonprofit Network was selected by the Michigan Nonprofit Association to work with the Nonprofit Enterprise at Work (NEW) to create a diversity, inclusion and equity toolkit that is being piloted throughout Michigan.
<b>Kalamazoo Community Foundation</b>	Communities in Schools of Kalamazoo	\$103,674	In 2013, the Kalamazoo Community Foundation engaged in a new kind of work by initiating conversations with a couple of agencies in which Foundation staff observed organizational effectiveness, perceived ability to learn and adjust programming, and believed capacity existed for greater impact. As such, Communities In Schools of Kalamazoo was asked to investigate the possibility of scaling CIS on a county-wide level. Communities In Schools of Kalamazoo is part of a nationwide network of passionate professionals working in public schools to surround students with a community of support, empowering them to stay in school and achieve in life. CIS helps mitigate resources (both academic and within the social service sector) for families so that no barriers exist for a student's success. CIS requested \$103, 674 to follow through on this request and commissioned an outside consultant to assess the need, interest and feasibility of expanding the CIS Integrated Student Services (ISS) program outreach beyond its current service area in the Kalamazoo Public Schools to the eight other public school districts in Kalamazoo County. Recommendations of the consultant included the following: expand the CIS model to other districts in the County as soon as possible to capitalize on the momentum generated through the Learning Network beginning work in grades K-3 and working through the continuum; Explore and secure additional resources needed to implement the expansion in up to 10 new buildings in 2014-15 within the current CIS infrastructure. We are in the process of determining next steps for what is feasible in expanding CIS work in the County.
<b>Lapeer County Community Foundation</b>	Center for the Arts of Greater Lapeer	\$13,322	This funding was for facade improvements to the gallery half of the Center, which is situated on the main intersection in downtown Lapeer. Two years ago, LCCF had given the adjacent theater funding to revamp its historic marquee. Together, these buildings are landmarks in the downtown area and attract visitors from near and far.
<b>Leelanau Township Community Foundation</b>	Leelanau Christian Neighbors-Northport Food Bank	\$5,000	To fund supplies for the local food bank.
<b>Lenawee Community Foundation</b>	Salvation Army	\$6,200	We provided \$5,000 from our Health & Human Services grant pool plus a \$1,200 re-grant from our Health Across Lenawee program (funded by the MCSC) for the Salvation Army to provide a weekly fresh food distribution for more than 20 weeks of the year. The food received through the Food Bank of South Central Michigan was valued at \$293,000. The high cost of fresh food limits persons with lower incomes in the amount of healthy, fresh foods that they can afford. Additionally, the initiative generated volunteer hours valued at over \$10,000.
<b>Mackinac Island Community Foundation</b>	Camp Bucksin	\$6,000	A special needs child was sent to an 8 week camp. Upon his return the parents, friends, teachers and peers remarked on the difference in the child's ability to interact with others and it was noted a year later that his learning ability was markedly improved.

<b>Midland Area Community Foundation</b>	Michigan Dental Association	\$25,000	The grant went to help pay for a two day Mission of Mercy free dental clinic at Saginaw Valley State University that served over 1100 people. This was a program to help the non-insured individuals at any age ranging from cleanings, extractions, dentures and more.
<b>Petoskey-Harbor Springs Area Community Foundation</b>	Harbor Springs Public Schools	\$4,000	Community Schools Program. Grant was for a Young Americans Summer Camp Scholarship Fund. This \$4,000 grant offered financial assistance for 29 young people (grades 3-12) to attend Young Americans Camp. This seed money not only allowed for access to this unique opportunity, but also provided the means to establish a system for determining scholarship eligibility, documented impact, and created a fund for others to grow. They were able to leverage this funding with an additional \$2,950 to the scholarship fund for next year. One girl who had some challenges with unstable housing shared that "this was the first time I have felt like I fit in and mattered..."
<b>Saginaw Community Foundation</b>	Mission in the City	\$25,000	Through our Community Improvement Initiative we supported Mission in the City (MITC) with a \$25,000 grant that allowed them to install a curriculum driven playground in their health and fitness park. This is a neighborhood that once was stricken with crime and violence, but with one man's vision, the neighborhood bought property where once dilapidated homes once stood and first created an environment that would meet the needs of the older residents of that neighborhood. With one block they created a waling track and 2 full length basketball courts, a gathering pavilion, and they used a home next to the park to house a health center. A local doctor volunteers her time to provide health serves to that neighborhood. The community Foundation provided a grant a few years ago to establish the health and fitness park and this recent grant helped them expand their services to those in the neighborhood.
<b>Shiawassee Community Foundation</b>	Shiawassee RESD	\$13,953	This grant was used for college visits for Shiawassee County high school students as recommended by our newly formed Shiawassee Postsecondary Access Network (SPAN).
<b>Sturgis Area Community Foundation</b>	Sturgis Historical Society	\$25,000	This was one of multiple grants that supported the renovation and relocation of an historic railroad depot, as well the renovation of an old Standard Oil building to house the local Chamber, DDA and SW MI First organizations. An interactive museum in the relocated Depot will be the final piece of this community and economic development project.
<b>The Huron County Community Foundation</b>	Suicide Prevention Coalition	\$1,800	Funds were given for Suicide Prevention Training of coalition members. Their outreach efforts then include schools and individuals in suicide awareness, counseling and prevention.
<b>Tuscola County Community Foundation</b>	Child Advocacy Center of Tuscola County	\$10,400	Supported forensic interview services provided to sexually abused children of the county.

## **Section V: Rural Philanthropy**

## Service Area Characteristics





### Geographic Affiliates

